“Civilization needs a new operating system. YOU ARE THE PROGRAMMERS and we need it within a few decades.”

PAUL HAWKEN, University of Portland Commencement Address, 2009
Resilience and Transformation:

OUR THEORY OF CHANGE

Food, water, energy, shelter—these are the basic things we need to live well. The systems that provide them are as specific to the places where we live as they are vulnerable to global patterns and pressures. In an age of superstorms, financial meltdowns, and giant pipelines cutting through some of the last, best places on earth, it is clear we need a new approach—a new operating system for the 21st century.

At Ecotrust, we believe that approach is found in resilience—the capacity to influence and adapt to change. In everything we do, we work to create systemic responses to systemic challenges—a culture of resilience. A culture that adapts to the ever-changing world around us, inspiring innovation, seeking diversity, and sharing ideas and resources equitably.

Building this culture begins at home—in the forests and coasts, cities and communities, mountains and rivers of Salmon Nation. It is a culture that operates at multiple scales from the individual to the community to the regional to the global.

Ecotrust’s programs strive to foster resilience from the ground up in the systems most significant to our wellbeing—food and farms, fisheries, forests, and urban ecosystems. And our approach is designed around what we see as three powerful pathways for change: knowledge, technology, and capital.
We live in an increasingly connected world. While our interconnected global economies can leave our societies more vulnerable to large-scale disruptions, this same connectedness can also offer local and regional advantages. Networks allow us to accelerate solutions that can increase the resilience of ecosystems, communities, and economies around the world.

At Ecotrust, we have long sought unusual alliances across public, private, and philanthropic sectors, and now more than ever in this digital age, we are weaving unlikely partners together in networks that can share and scale the impact of our work.

Building Bridges: THE POWER OF NETWORKS

**WE LIVE IN AN INCREASINGLY CONNECTED WORLD.** While our interconnected global economies can leave our societies more vulnerable to large-scale disruptions, this same connectedness can also offer local and regional advantages. Networks allow us to accelerate solutions that can increase the resilience of ecosystems, communities, and economies around the world.

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**PHOTOS**—Left: Boats enter and leave Port Orford, Oregon via lift; top right: Lyle Keeler of Port Orford, Oregon is part of the Community Fisheries Network and has pushed for more science and protection around local fisheries; bottom right: Haida leader Guujaaw was one of two dozen past winners of the Ecotrust Indigenous Leadership Award who gathered in November to explore a new leaders network.
“Increasingly, we are choosing another path, one predicated on the power of networks. Not digital networks, necessarily, but instead the more general sense of the word: webs of human collaboration and exchange.”

STEVEN JOHNSON, Future Perfect

COMMUNITY FISHERIES NETWORK
In partnership with the Island Institute, we launched the Community Fisheries Network (CFN) in 2012, bringing together thirteen community-based fishing organizations from Alaska to Maine committed to the highest standards of environmental sustainability, community ethics, and business practices in the fishing industry.

FOODHUB
FoodHub, our online network for wholesale food producers and buyers, continues to push the edge of food system innovation. We were pleased to present at two White House forums on the future of food and technology this year, and grow to over 4,000 members in six western states, including 20% in rural counties. Best of all, FoodHub now supports 184 schools and school districts to bring healthy, local food to more than 672,000 students.

MARINE CONSULTING INITIATIVES
Our Marine Consulting team launched new initiatives from the Mid-Atlantic to the Solomon Islands in 2012, including a cutting-edge data portal and collaboration space for the five-state Mid-Atlantic Regional Council of the Oceans. The portal allows everyone from fishermen to port authorities to offshore energy developers to come together and build new understandings of how to support healthy oceans, coastal economies, and communities.
Resilient economies arise from a healthy churn of great ideas in the face of constant change. Innovation develops from creative freedom and unusual possibilities within a room, a building, a neighborhood, or the global village. We are actively cultivating an interconnected system of new ideas from all corners of the organization, and the flexibility of our hybrid nonprofit/private enterprise model allows us to deeply experiment through grants and donations, and then spin out the best solutions into the marketplace, to scale.

It starts with a small stream and extends to a whole nation. In working to build more resilient economies, we take inspiration from nature. The place to start is in the rivers and fish that are fundamental to our way of life. For five years, we have been partnering with six federal and state agencies to invest in restoring the most viable salmon bearing streams in Oregon, Washington, and Idaho. And these investments are seeding an entirely new jobs sector—call it the restoration economy—employing biologists, equipment operators, and nurseries throughout the region.

Similarly, tribal leaders across Salmon Nation have been growing economies that restore nature and nourish communities. Innovative ventures that integrate culture and nature are positioning Native communities and those around them for recovery and long-term health. It’s a whole new way of doing business, but one rooted in age-old traditions and perennial patterns of nature.

Photos—Left: Sockeye at Kitlope Lake, British Columbia; top right: Whole Watershed Restoration Initiative staff map new projects; bottom right: Billy Frank Jr. joins in Jon Waterhouse’s Healing Journey celebration at the 2012 Ecotrust Indigenous Leadership Awards.
Whole Watershed Restoration Initiative
Our Whole Watershed Restoration Initiative (WWRI) invested $1.4 million in 19 projects in high-priority streams throughout Oregon, Washington, and Idaho, improving 900 acres of habitat and 40 miles of streams and rivers. Over the last decade, investments from the partnership and others like it have produced over 6,400 jobs and nearly $1 billion in economic activity in Oregon alone, according to our 2012 Restoration Economy analysis.

Indigenous Leadership Council
In November 2012, Ecotrust convened the Indigenous Leadership Council, a group founded from the more than 50 past honorees of the Ecotrust Indigenous Leadership Award working the span of Salmon Nation. These leaders are developing new business models that not only honor cultural traditions and assert tribal sovereignty, but also create long-term health and wealth for their communities and beyond.

The Magic Canoe
The Magic Canoe storytelling project, launched in 2012 by founder Spencer Beebe, uncovers inspiring leaders working on emerging market development, legal rights of nature, holistic management, ecotourism, urban farming, and urban youth education in South Africa, Mexico, Chile, Zimbabwe,Detroit, Rwanda, Pennsylvania, and many places in between. New collaborations have grown out of these connections, bringing learning back to our bioregion.

“It’s going to be a challenge to feed our population in the face of climate change. And that’s where resilience comes in.”

Landry Mayigane, Founder, Rwanda YACA, 2012 Ecotrust Resilience Fellow
OUR 20 YEARS OF EXPERIENCE investing in triple-bottom-line initiatives around the region has more relevance than ever, as private capital is increasingly seeking to serve greater good. Our Natural Capital Fund, Ecotrust’s working endowment, has converted $30 million in grants and program- and mission-related investments into $800 million in assets at work in communities from California to Alaska.

Instead of investing in traditional Wall Street financial products like derivatives, large-cap public equities, and corporate bonds, we back investments that provide us with the things we need to live well, and deliver better environmental, social, and financial returns. Our investments generate competitive returns while creating opportunity for nature-based tourism, restoring healthy watersheds for clean water, offsetting CO₂ emissions, and creating stable jobs in rural communities. We have used our growing endowment and expertise to build the nation’s first environmental bank, to lend to fishermen growing local, community-based fisheries, and to pioneer green building infrastructure that improves the livability of our cities. There are vital lessons here for a growing global community of impact investors now taking a similar approach in seeking social and environmental, as well as financial, returns. In the United States alone, the impact investment sector is valued at over $4 billion.

PHOTOS—Left: On Oregon’s South Coast, Ecotrust and partners are mobilizing capital and expertise for greater good; top right: counting rings on Ecotrust Forests land; bottom right: California redwoods.
Today, Ecotrust is one of the few organizations with tangible, long-term experience with impact investing, offering authentic improvements in social and environmental conditions while generating a competitive return.

The question we are asking now is: How can we better support this powerful global movement involving millions of investors and hundreds of funds and financial institutions, scale our collective efforts, and harness global economic forces for a more reliable prosperity?

Ecotrust Forest Management
Ecotrust Forest Management (EFM), which manages 13,000 acres of investor-owned Northwest forestland to create high-quality timber along with jobs, wildlife habitat, and carbon stores, was named one of ImpactAssets Top 50 impact investment fund managers worldwide. As of 2011, Ecotrust Forests I, LLC outperformed the benchmark (NCREIF Timberland Index) over a 1-, 3-, and 5-year period.

Farmland LP
Ecotrust became an investor in Farmland LP, a private equity fund that acquires conventional farmland near urban areas and converts the land to organic and integrated management. The fund engages in direct production and leases the property to organic producers. It now owns more than 6,300 acres of farmland worth $42 million, including 673 acres that have been successfully converted to Certified Organic.
TODAY, TOO MANY PEOPLE STILL STRUGGLE FOR ACCESS TO BASIC NEEDS

like food, healthcare, or education. What’s more, increasing environmental degradation and other symptoms of the industrial economy tend to heavily burden the most disadvantaged in society. Resilience only works if the capacity to adapt and influence change is spread broadly and everyone can access the things we need to live well.

Whether by bringing healthy, local food to those who need it most, by working with legislators to understand the intersections of climate policy and public health, or by building job-creating initiatives in economically distressed rural communities, we work to shape new policies and transform business as usual toward a more inclusive and equitable approach.

PHOTOS—Left: Farmer Araceli Roman and colleagues in Hillsboro, Oregon sell produce into local schools and childcare facilities, with the help of the Farm to School program; top right: Patrick Crouch and Detroit’s Earthworks Urban Farm employ residents to raise food in the city’s abandoned land; bottom right: more urban farming in Detroit’s Brightmoor neighborhood.
“This is a learning program. We are on the road, learning... We have the satisfaction of providing organic food, fresh and locally grown, to our clients and our families.”

ALFREDO SANCHEZ, La Esperanza Farm

FARM TO SCHOOL
Our Farm to School program opened up access to healthy, local produce for hundreds of thousands of kids in 36 Oregon school districts and a dozen early childhood centers—about half of these kids are low-income. The program also connected 40 regional food producers to large school purchasers, and Ecotrust also supported food and garden education for children around the state.

ECONOMICS FOR EQUITY AND THE ENVIRONMENT (E3)
Ground-breaking research by Ecotrust’s E3 Network of economists worked to make California’s climate laws fairer in 2012, by showing that low-income and minority communities are disproportionately affected by the nation’s worst polluters. Amendments to California law will help target harmful pollutants in disadvantaged communities and also push for clean energy in those neighborhoods.

INDIGENOUS YOUTH SCHOLARSHIPS
Ecotrust continued its support for the next generation of indigenous leaders in their work to preserve and protect their homelands and communities. Since 2004, we have provided nearly $400,000 in scholarships to over 100 Native students studying natural resource management, environmental law, public health, planning, economic development, and social sciences.
Human life depends on the services provided by healthy ecosystems, including the things we can see—food, fiber, and raw materials; cultural services that are spiritual, aesthetic, and recreational—and those things we can’t see: water filtration, storm buffering, and climate stabilization; soil formation, photosynthesis, and pollination. Approaches to working with nature can enable, rehabilitate, and restore ecosystem functions, and they are essential for resilience.

At Ecotrust, we are constantly working to reimagine our world along nature’s lines—in our state of the art mapping tools that adapt to changing landscapes and needs, in developing new approaches to green infrastructure in our urban environments, or in applying traditional ecological knowledge to modern-day planning.

Photos—Left: Iceland’s Blue Lagoon is a second benefit of geothermal energy; top right: Sandy River Delta, Oregon; bottom right: Seattle’s new Bullitt Center, the latest in green building.
HOW WILL WE ALL THRIVE on a densely populated, rapidly changing planet? With tools that empower people to understand complex information and solve problems collaboratively.

ECOSYSTEM SERVICES
Our Partners with Nature analysis described a new potential in urban environments for filtering stormwater, absorbing carbon, and feeding urban populations. Ecotrust also invested in and began an ecosystem services analysis of the Bullitt Center in Seattle, which aspires to be the world’s first commercial Living Building.

COPPER RIVER KNOWLEDGE SYSTEMS
In Alaska, Ecotrust collaborated with the Ahtna Native community on the Copper River to establish the Ahtna Copper River Inter-Tribal Conservation District to better promote and protect the age-old wild salmon economy now worth $50 million to the region. The Copper River Knowledge System, a web portal built by Ecotrust, brings disparate information into one place for better adaptive management of this crucial watershed.

MADRONA
Our software team launched Madrona—an adaptive software platform built out of two decades of organizational experience in mapping and place-based decision making. Madrona offers the building blocks for a wide variety of mapping, visualization, and decision-making tools and was customized for a variety of partners this year, including the U.S. Fish and Wildlife Service, the Bureau of Land Management, and private landowners, to maximize their financial and ecological goals in land use planning.
FOR FOUR DECADES NOW, I have tried to hire smart people and get out of the way to see what sort of good things might happen; to cultivate an environment where great ideas and creative people could grow.

At the close of 2012, Astrid Scholz and a new generation of staff leadership took the day-to-day reins at Ecotrust, freeing me up to explore new possibilities and assume the role of board chair; resilience in action, we hope.

In my new full-time role as chair, I plan to work closely with Astrid and an expanded group of vice chairs: Kat Taylor, CEO and co-founder of One PacificCoast Bank; Bob Friedman, founder and chair of the Corporation for Enterprise Development; and immediate past chair Gun Denhart, Portland civic leader and co-founder of clothiers Hanna Andersson. Our board shares my excitement about the opportunities ahead. We are all committed to expanding Ecotrust's ability to address bioregional challenges in a way that has universal application.

I have great confidence in Astrid's vision, her steady hand overseeing Ecotrust's $10 million annual budget and her ability to unleash great things from our creative, capable staff—now more than 60. With over 11 years under her belt at Ecotrust, Astrid is deeply steeped in Ecotrust's culture and has done award-winning work in developing innovative, collaborative tools and approaches to improve social, economic, and environmental decision-making in her former role as vice president of Knowledge Systems.

Along with Astrid, we have two new vice presidents on our senior leadership team: Nancy Bales in development and Kristen Sheeran in Knowledge Systems. "Like everything else we do at Ecotrust," Astrid says, "these change are inspired by nature: we are not unlike a circle of saplings growing up around the redwoods of our bioregion as we grow this new circle of leaders." Surrounded by such an energetic team, I am invigorated about the continued evolution of Ecotrust as we seek to catalyze radical practical change into our third decade.
## CONSOLIDATED BALANCE SHEETS
YEARS ENDING DEC. 31, 2011 & 2012

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2011</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$4,272,785</td>
<td>$4,426,672</td>
</tr>
<tr>
<td>Grants &amp; Accounts Receivable</td>
<td>906,417</td>
<td>1,015,367</td>
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<tr>
<td>Notes Receivable (net)</td>
<td>87,524,291</td>
<td>87,198,417</td>
</tr>
<tr>
<td>Investments</td>
<td>4,580,949</td>
<td>5,243,622</td>
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<tr>
<td>Investment in Ecotrust Forests LLC</td>
<td>3,810,105</td>
<td>3,650,106</td>
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<tr>
<td>Prepaid Expenses &amp; Other Assets</td>
<td>998,743</td>
<td>1,017,045</td>
</tr>
<tr>
<td>Property &amp; Equipment (net)</td>
<td>10,124,918</td>
<td>9,912,711</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$112,218,208</strong></td>
<td><strong>$112,463,940</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES &amp; NET ASSETS</th>
<th>2011</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>$358,690</td>
<td>$221,015</td>
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<tr>
<td>Accrued Liabilities</td>
<td>841,854</td>
<td>603,169</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>384,215</td>
<td>225,498</td>
</tr>
<tr>
<td>Notes Payable</td>
<td>10,598,914</td>
<td>10,556,737</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$12,183,673</strong></td>
<td><strong>$11,606,419</strong></td>
</tr>
<tr>
<td>Unrestricted Net Assets</td>
<td>12,091,488</td>
<td>11,615,192</td>
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<tr>
<td>Temporarily Restricted Net Assets</td>
<td>1,773,229</td>
<td>3,107,755</td>
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<tr>
<td>Permanently Restricted Net Assets</td>
<td>3,842,759</td>
<td>3,942,759</td>
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<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>$17,707,476</strong></td>
<td><strong>$18,655,706</strong></td>
</tr>
<tr>
<td>Investor Member Interest</td>
<td>82,327,059</td>
<td>82,191,815</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES, NET ASSETS &amp; MEMBER INTEREST</strong></td>
<td><strong>$112,218,208</strong></td>
<td><strong>$112,463,940</strong></td>
</tr>
</tbody>
</table>
## CONSOLIDATED STATEMENTS OF ACTIVITY
YEARS ENDING DEC. 31, 2011 & 2012

### REVENUES, GAINS & OTHER SUPPORT  
**2011** | **2012**
---|---
Grants & Contributions | $5,285,876 | $6,259,788
Contracts, Services & Special Events | 3,290,958 | 3,387,153
Investment Return | 969,707 | 1,801,310
**TOTAL REVENUES** | **$9,546,541** | **$11,448,251**

### EXPENSES  
**2011** | **2012**
---|---
Fisheries | $1,295,066 | $782,373
Forests & Ecosystem Services | 1,470,499 | 1,690,504
Food & Farms | 1,154,821 | 847,930
Indigenous Leadership | 305,383 | 472,975
Knowledge Systems | 2,494,630 | 2,461,917
Natural Capital Fund | 2,535,582 | 2,553,124
Supporting Services
Development | 246,863 | 407,661
Management & General | 608,903 | 613,792
**TOTAL EXPENSES** | **$10,111,746** | **$9,830,276**

### REVENUE IN EXCESS OF EXPENSES  
**($565,205)** | **$1,617,975**

- Investment Member Interest | (483,356) | (659,745)
- Capital Contributions (net) | 2,627 | —

### INCREASE IN NET ASSETS  
**($1,045,934)** | **$958,230**
# DONORS & SUPPORTERS

## CORPORATIONS
- A Blooming Hill Vineyard
- Adelsheim Vineyard, LLC
- Aetna Giving Campaign
- AlexEl Vineyard & Winery
- Alma Pure
- Alloro Vineyard
- Amyt Vineyards, Inc.
- Anam Cara Cellars
- Apolloni Vineyards
- Ayed Experience Center
- Ayres Vineyard, LLC
- Bell Pine LLC
- Bethel Heights Vineyard
- Biamp Systems
- Bethel Heights Vineyard
- Bloom Vineyard & Winery
- Biamp Systems
- Bethel Heights Vineyard
- Boonville Wines
- Bridal Veil Vineyards
- Breyer's Creamery
- Breyer's Ice Cream
- Breyer's Ice Cream
- Brown Family Foundation
- Brown Family Foundation
- Bush Foundation
- Bush Foundation
- Camille and Albert Chene
- City of Portland, Bureau of Environmental Services
- Columbia Slough Watershed Council
- Dave's Killer Bread
- Eating Local Guide
- EcoPro Realty Group
- Engineers Without Borders
- FHI Development 360 LLC (fhi360)
- Food Front Cooperative Grocery
- Food Services of America
- Forest Trends
- Getaround
- Good Energy Retrofit
- Great Barrier Reef Foundation
- Great Barrier Reef Foundation
- Green Mountain Energy
- Green Rising Marketing
- The Holland, Inc. (Burgerville)
- Green Rising Marketing
- The Holland, Inc. (Burgerville)
- Hot Lips Pizza
- Indow Windows
- Johnson Creek Watershed Council
- Kettle Foods, Inc.
- The Knoll Foundation
- Korten Films
- Kwyzz Chopstick Art
- Laughing Planet Café
- Legacy Health System
- Lift Label
- The Mark Spencer Hotel
- Mayer Howell Realty
- Menas Resource Stewards
- Nau, Inc.
- Mt. Adams Resource Stewards
- Nau, Inc.
- NW Natural
- North Pacific Research Board
- Oregon Department of Agriculture
- Pacific Coastal Salmon Recovery Fund
- U.S. Fish & Wildlife Service - Alaska Region
- U.S. Fish & Wildlife Service - Pacific Region
- U.S. Geological Survey
- USDA Forest Service - Pacific Northwest Region
- USDA Natural Resources Conservation Service
- USDA Rural Development

## FOUNDATIONS
- Analia and John Earhart Fund of Tides Foundation
- Anonymous Foundations
- The Apple Lane Foundation
- Arntz Family Foundation
- The Barkley Fund
- Bauman Family Foundation
- The Bill Healy Foundation
- The Bullitt Foundation
- Compton Foundation
- Crane Creek Family Fund of The Oregon Community Foundation
- David Axelrod and Marilyn Couch Fund of The Oregon Community Foundation
- Deborah J. and Peter A. Magowan Family Foundation, Inc.
- Deer Creek Foundation
- The Dylan Todd Simonds Foundation, Inc.
- EcoTrust
- The ESCO Foundation
- Fanwood Foundation/West Faraway Foundation
- Felton Jenkins III Conservation & Education Fund
- Friedman Family Foundation
- G.O. Forward Fund of The Saint Paul Foundation
- Gordon and Betty Moore Foundation
- The Gun and Tom Denhart Family Fund
- I Do Foundation
- Kaiser Foundation Hospitals
- The Lawrence Foundation
- Lighthouse Foundation
- Lora L. and Martin N. Kelley Family Foundation Trust
- M.J. Murdock Charitable Trust
- Margaret A. Cargill Foundation
- Marisla Foundation
- Money/Arenz Foundation, Inc.
- Nancy S. Hargraves for Nadon Trust
- Nell Newman Foundation
- New Priorities Foundation
- Newman’s Own Foundation
- Oak Foundation
- Pisces Foundation
- Resources Legacy Fund Foundation
- Robert G. Kirby Fund of The Oregon Community Foundation
- Rockefeller Foundation
- Rose E. Tucker Charitable Trust
- San Francisco Foundation
- Sequoia Foundation
- Susan Hammer Fund of The Oregon Community Foundation
- Tektronix Foundation Matching Gift Program
- Tides Foundation
- The Tim and Karen Hilton Foundation
- TomKat Charitable Trust
- Tomsoner Charitable Foundation
- The Walton Family Foundation
- The Warren Foundation
- Wiancko Charitable Foundation
- Wilburforce Foundation
- Wootton Foundation

## GOVERNMENT
- Bureau of Land Management
- California Sea Grant
- NOAA - Office of Habitat Conservation
- North Pacific Research Board
- Oregon Department of Agriculture
- Pacific Coastal Salmon Recovery Fund
- U.S. Fish & Wildlife Service - Alaska Region
- U.S. Fish & Wildlife Service - Pacific Region
- U.S. Geological Survey
- USDA Forest Service - Pacific Northwest Region
- USDA Natural Resources Conservation Service
- USDA Rural Development

## NONPROFITS
- Cascade Harvest Coalition
- Combined Federal Campaign
- FHI Development 360 LLC (fhi360)
- Greater Douglas United Way
- Combined Federal Campaign
- JustGive.org
- Monmouth University
- National Fish and Wildlife Foundation
- The Nature Conservancy of Washington
- Neighbors West-Northwest
- Oregon State University
- Puget Sound Program
- Recess Fitness, Health And Play
- Regional Arts and Culture Council
- Tides Center
- TsIsBest Philanthropy
- United Way of Rhode Island
- Vanguard Charitable Endowment Program
- World Service Meditation Group
- Environmental Fund

## SPONSORS
- 94.7 Radio/Entercom/One Thing
- Allie Fuller Realty
- Artists 4 Action
- Audubon Society of Portland
- Camp Oma Eco Village
- Car2Go
- Cascadia Region Green Building Council
- Celilo Group Media
- Chinook Winds Casino and Convention Center
- Citizens Utility Board of Oregon
- City of Portland, Bureau of Environmental Services
- Columbia Slough Watershed Council
- Dave's Killer Bread
- Eating Local Guide
- EcoPro Realty Group
- Engineers Without Borders
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- King Estate Winery
- Korten Films
- Kwytz Chopstick Art
- Laughing Planet Café
- Legacy Health System
- Lift Label
- The Mark Spencer Hotel
- Mayer Howell Realty
- Missionary Chocolates
- Mt. Adams Resource Stewards
- Nau, Inc.
Neighbors West-Northwest
New Seasons Market
Ninkasi Brewing
The Ocean Foundation
One Pacific Coast Bank
Opal Creek Ancient Forest Center
Oregon Business Magazine
Oregon State University
Oregon Tilth
Organic Valley Family of Farms
Organically Grown Co.
Our Ocean
Our United Villages & The ReBuilding Center
The Party Place
Patagonia, Inc.
POX Kids Calendar
The Pearl Clinic and Pharmacy
Pearl District Neighborhood Association
Portfolio 21 Investments
Portland Fruit Tree Project
Portland Harbor Natural Resource Trustee Council
Portland Juice Press
Portland Pedal Power
Poster Garden
Raven Marketing, Inc.
RediGuide
River Network
Salmon-Safe Inc.
Savvie Island Center
Side Street Boutique
Sierra Club
Sightline Institute
Silvania Peru
Solarnor
SolTerra
Stash Tea
Stephouse Networks
Store to Door of Oregon Strategies 360
Sunlight Solar
Surfrider Foundation
Tropical Salvage
Truitt Brothers
Umpqua Bank
Urban Gleaners
Viridian Reclaimed Wood
Voice for Oregon Innovation and Sustainability (VOIS)
Whole Foods Market, Inc.
The Wild Salmon Center
Willamette Valley Wineries Association
Wisdom of the Elders Zipcar
Barbara Billington Stickler,
In memory of Evelyn Beebe Shirk
Benjamin and Anne Binger
Dave Black,
In memory of Jack Hood Vaughn
Doron Blake
Dr. Edith Bong
Maja Braman
David Bright,
In honor of Steve and Dottie Resnick
Barbara L. Brown
Mariam Browne
Ericka Carlson
Egon and Ursula Carstensen
James Cassidy
Sarah and Tim Cavanaugh, 
In honor of Gun Denhart
Stacey Chance
Tom Charlton
Yvon and Malinda Chouinard
Darley Cleverenguin
Jonah Cohen
Charles R. Conn III
Michael Conner
Ben Cort,
On behalf of John and Cynthia Cort
Timothy Cox,
Thalia V. Crooks and Travis B. Moore, 
In memory of Jack Hood Vaughn
Ed Crouser
Dr. William Cummings
John Cunningham
John Dagger and Ellen Weissbrodt, 
In honor of Jack Dagger
Ali Dagger, Joel Guren
Laurie Davison
Gun Denhart
Chris and Heather Denny
Tom and Chris Devine
Theodore DeVitt
John Diamante
Mr. Charles Diament
Annora Dickey
John and Julie Dixon
Jeffrey Drazgowski
Norman and Elizabeth Duffett
John J. and Analia Earhart
Carol Edelman,
In honor of Gun Denhart
Mark Edlen
Andres Edwards
William and Pauline Egan,
In honor of Spencer B. Beebe
Anna Einstein
Ashley Eisenberg,
In honor of Charles E. Smith
Jewish Day School
Jules Evans
Amy Fields
Bryan Finke
Chris Fisher,
On behalf of Nathan Eikenberry
Robert and Elizabeth Fisher
Crystal Fitch
Mrs. Laurel Francis
Jan & Erik Fredrickson
Robert Friedman and Kristina Kiehl
Tim Fry
Kathryn Fuhrmann
Jen Gagner
David Garcia
Lydia Garvey
Robin Gerstenfeld,
In honor of David Gerstenfeld
Tiffany Gheralone
Larry Gilbert
Jim Green
Jere Grimm
Suresh Gupta
Diana Hadley and Dr. Peter Warshall
Randall Hagenstein and Eve Witten
David and Lauren Hall,
In honor of Gavrin, Jen & Rob Wells
Susan Hammer
Kerry Hansen
Gordon and Maria Hargraves
Mrs. Mary Hargraves
Erin Harrington
Jon Hassell
Dave Hatch,
In honor of Liz Woody
Nancy Hathaway
Frances A. Hedrick and Jess H. Stone,
In memory of Jack Hood Vaughn
Dick and Deanna Helfrich
Paul Henson
Dena and Scott Higgins
Mary Hirsch
George C. and Karen Hixon
Richard Hogness
Carolyn Holland
Joan L. Holup
Danielle Horanich
Bonnie Horn,
In honor of Rita and Tom Beaston
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